



**NATO  
SECURITY FORCE ASSISTANCE  
CENTRE OF EXCELLENCE**



SNSFACOE-ETB-13-2025

Rome, 2<sup>nd</sup> of April 2025

**TO:** See distribution List (**Annex “A”**)

**SUBJECT: NATO Security Force Assistance Centre of Excellence (NATO SFA COE)  
2025 Training Offer – second update & reminder.**

**REFERENCE:** a. BI-SC Education and Individual Training Directive (075-007).  
b. SNSFACOE-ETB-108-2024 “NATO Security Force Assistance Centre of Excellence (NATO SFA COE) 2025 Training Offer – update & reminder” dated 16/12/2024.

1. The NATO SFA COE in Rome (Italy) will offer different training solutions for 2025, both residential and online, which are listed in **Annex “B”**. Most of these solutions are certified as “NATO Selected” courses, that satisfy NATO performance gaps identified within the Integrated Security NATO Discipline through the System Approach to Training process and represent suitable training solutions aligned with the performance gaps.
2. These training solutions are detailed in the **Annex “B” Appendices** and can be found on the NATO ETOC website (<https://e-itep.act.nato.int/>) and, for Partners Nations, also on the NATO e-PRIME system (<https://e-prime.org/>). Whereas e-learning courses are available on the NATO Joint Advanced Distance Learning (JADL) platform (<https://jidl.act.nato.int/>).
3. A specific calling letter for each iteration will be published on the NATO SFA COE website (<https://reserved.nsfacoe.org/site/category?id=1>) at least two months before each training event commences. All personnel having the requested pre-requisites who are interested in attending must submit the request by the deadline following the procedures outlined in the aforementioned letter, which will contain administrative and logistical details as well.
4. The NATO SFA COE Framework Nation (Italy) and Sponsoring Nations are welcome to send participants, and they will have reserved seats for each iteration.
5. For additional information, please contact the NATO SFA COE Education and Training Branch ([training\\_education@nsfacoe.org](mailto:training_education@nsfacoe.org)).

**NATO SFA COE Director**  
Colonel (ITA-A) Matteo LUCIANI

ANNEXES:

A. Distribution List

B. NATO SFA COE 2025 Training Offer List and Flyers

## DISTRIBUTION LIST

External:

Action:

- List NFS (NATO Force Structure)
- List NETFs (NATO Education and Training Facilities)
- List COEs (NATO Centre of Excellences)
- List PTECs (Partnership Training and Education Centres)
- List NATO SFA COE Sponsoring Nation Representatives
- UNITED NATIONS REGISTRY
- UNITED NATIONS – OFFICE OF RULE OF LAW AND SECURITY INSTITUTIONS (OROLSI) – DDR OFFICE
- NATO HQ
- NATO HQ SARAJEVO
- SHAPE PARTNERSHIP DIRECTORATE
- SHAPE REGISTRY
- NATO DEFENCE INSTITUTION CAPACITY BUILDING DIRECTORATE (DICB) – Building Integrity
- NATO STRATEGIC DIRECTION SOUTH HUB
- HQ SACT
- HQ SACT JOINT FORCE DEVELOPMENT (JFD)
- NATO INTELLIGENCE FUSION CENTRE (NIFC)
- HQ JFCBS
- HQ JFCNP
- NATO DEEP
- ALLIED SPECIAL OPERATIONS FORCES COMMAND (SOFCOM)
- MC2PS RA (SHAPE PD)
- MC2PS DH
- FINCENT
- FINNISH DEFENCE COMMAND
- FINNISH NATIONAL DEFENCE UNIVERSITY
- FINNISH ARMY COMMAND
- EUROPEAN UNION EXTERNAL ACTION SERVICE (please, pass to all EU members)
- EUROPEAN SECURITY AND DEFENCE COLLEGE
- EUROCORPS
- EUROPEAN COE FOR CIVILIAN CRISIS MANAGEMENT
- SEEBRIG
- DCAF-ISSAT
- GENEVA CENTRE FOR SECURITY POLICY
- GENEVA WATER HUB
- US DEPARTMENT OF DEFENSE – MINERVA AF-NU FMT RESEARCH TEAM DELEGATION

UNCLASSIFIED INFORMATION  
Releasable to the Public

- US ARMY 353 REGIMENT - 3rd BATTALION
- US ARMY SFA-B TRADOC CAPABILITY MANAGER (TCM)
- US ARMY V CORPS
- US INSTITUTE OF PEACE
- US ARMY MCCoE – SECURITY FORCE ASSISTANCE PROPONENT
- JOINT CENTER FOR INTERNATIONAL SFA (JCISFA)
- HQ USAF/A3TMQ AIR ADVISING AND EXPEDITIONARY READINESS BRANCH
- US SFA-C
- US 3<sup>rd</sup> SFA BRIGADE
- US 4<sup>th</sup> SFA BRIGADE – 5<sup>th</sup> BATTALION
- ITA DEFENCE GENERAL STAFF
- ITA JOINT OPERATIONS HQ
- ITA ARMY INFANTRY SCHOOL – SFA SECTION
- ITA ARMY MULTINATIONAL DIVISION SOUTH – SFA
- ITA ARMY POST CONFLICT OPERATIONS STUDY CENTRE
- ITA ARMY FIRES & TARGETING AND INFO OPS CENTER
- ITA NMR BRUXELLES (please pass to all NATO NMRs)
- CENTRE FOR DEFENSE HIGHER STUDIES (CASD)
- HQ1GNC
- OUTREACH GROUP - UK 77th BRIGADE
- UK ARMY SPECIAL OPERATIONS BRIGADE
- UK SECURITY FORCE ASSISTANCE BATTALION
- CENTRE TERRE POUR LE PARTENARIAT MILITAIRE OPÉRATIONNEL
- MULTINATIONAL CIMIC-GROUP (MNCG)
- AFRICAN UNION
- ACADEMIE CANADIENNE DE LA DEFENSE CENTRE D'EXCELLENCE "DALLAIRE"  
POUR LA PAIX ET LA SÉCURITÉ
- WAR STUDIES UNIVERSITY/ACADEMIC CENTER FOR CYBERSECURITY POLICY
- COLLÈGE DE DÉFENSE DU G5 SAHEL
- YOUTH ATLANTIC TREATY ASSOCIATION (YATA)
- HUNGARIAN DEFENCE FORCES – PEACE SUPPORT TRAINING CENTER
- SECURITY AND FREEDOM FOR EUROPE (SAFE)
- NATO-GEORGIAN JOINT TRAINING AND EVALUATION CENTER (JTEC)
- NETHERLANDS DEFENCE ATTACHE' TO ITALY
- POLAND DEFENCE ATTACHE' TO ITALY
- FRANCE JOINT LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please,  
pass to French Col)
- HUNGARY JOINT LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF  
(please, pass to Hungarian Col)
- US TRADOC LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please,  
pass to US Col)
- UK JOINT LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please, pass  
to UK Col)
- UK DEFENCE ATTACHE' TO ITALY
- EMBASSY OF ARAB REPUBLIC OF EGYPT – BRUSSELS

UNCLASSIFIED INFORMATION  
Releasable to the Public

- "CAROL I" NATIONAL DEFENCE UNIVERSITY
- LUISS "GUIDO CARLI" UNIVERSITY
- LUMSA UNIVERSITY
- UNIVERSITY OF VERONA
- PALERMO UNIVERSITY
- GLENDON CAMPUS YORK UNIVERSITY
- DEFENSE SECURITY COOPERATION UNIVERSITY (DSCU)
- AUSTRALIAN DEPARTMENT OF DEFENCE
- ADYAN FOUNDATION
- MOROCCO INTERFAITH & PEACEBUILDING RESEARCH AND TRAINING CENTER
- BOSNIA AND HERZEGOVINA MoD
- NATO MISSION IRAQ HQ
- KOSOVO FORCE (KFOR) HQ
- NATO ADVISORY AND LIAISON TEAM (NALT) KOSOVO
- US 421st COMBAT TRAINING SQUADRON
- ISRAELI DEFENSE FORCE – International Cooperation Division
- ISRAELI DEFENSE FORCE – International Cooperation Unit
- MULTINATIONAL LAND FORCE
- EUROPEAN UNION TRAINING MISSION – SOMALIA (EUTM-S)
- PEACE SUPPORT TRAINING CENTRE (PSTC)
- ARMED FORCES OF MALTA
- INTERNATIONAL PEACEKEEPING AND SECURITY CENTRE
- DEU UNITED NATIONS TRAINING CENTRE

## NATO SFA COE 2025 TRAINING OFFER LIST

second update & reminder

PERIOD	COURSE NAME	VENUE	AVAILABLE SEATS	FEE
Always available	ADL 362 “Introduction to SFA”	SFA COE webpage (JADL Platform*)	Unlimited	No fee
Always available	"Institutional Adviser Course" ADL Component Course *	SFA COE webpage (JADL Platform*)	Unlimited	No fee
03 <sup>rd</sup> – 05 <sup>th</sup> June	“Comprehensive Approach in Defence and Security Capacity Building Assistance” Pilot	NATO SFA COE (Cesano di Roma)	30	No fee ESDC-SAFE
22 <sup>nd</sup> – 26 <sup>th</sup> September	“SFA Operators Course 2025-2”	NATO SFA COE (Cesano di Roma)	30	250.00 €
2 <sup>nd</sup> – 4 <sup>th</sup> December	“Advanced Seminar for SFA Strategic Advising within SSR 2025”	NATO SFA COE (Rome)	20	200.00 €

*\* In order to join the course, a JADL account is required. A NATO-Military, Governmental or NATO official email is required for registration. If you do not have a military or official governmental email address, a sponsor is required from a NATO entity or a NATO member nation command structure to verify that the training is for the benefit of NATO. The NATO SFA COE POC can provide the requestor with a sponsor code if needed.*



# ADL 362

## "INTRODUCTION TO SFA"



### ADL 362 "INTRODUCTION TO SECURITY FORCE ASSISTANCE (SFA)"

(ETOC Code: MCP-CM-15557)

#### AIM

To illustrate how the Security Force Assistance Concept (MCM-0034-2014) has been originated in NATO and how SFA is intended by the reference of NATO publication, the AJP 3.16 - Allied Joint Doctrine for Security Force Assistance.

The course also provides participants of the residential SFA training solutions (e.g. "SFA Operators Course" and "Institutional Advisor Course") with a general overview, useful to create a common picture which will be further investigated during the residential courses.

#### TARGET AUDIENCE

Position:

- NATO and its Partners SFA Operators (Advisers, Mentors and Trainers) and planners both military and civilian working in NATO SFA operations.
- Individuals, both military and civilian, working in NATO HQ IS/IMS, NATO Allied Command Operations (HQ SHAPE, Joint Force Commands and Component Commands), NATO Allied Command Transformation (HQ SACT), COEs, NATO Force Structure and those who support SFA Operators (supporting staff).
- Personnel in academia, IOs, GOs, NGOs, interagency, intergovernmental.
- Personnel working in S&R/SSR projects and wider development context (incl. possible counterparts from priority regions/countries).

#### TRAINING STRATEGY

The course has been planned as e-learning solution, available on NATO Joint Advanced Distributed Learning (JADL). A final test as diagnostic assessment.

#### LOCATION

NATO Joint Advanced Distributed Learning (JADL) portal: <https://jadl.act.nato.int/>

#### NATO Discipline

MILITARY CONTRIBUTION TO PEACE SUPPORT (MC2PS)

#### COURSE CERTIFICATION

NATO SELECTED

#### POC

NATO SFA COE Training and Education Branch: [training\\_education@nsfaoe.org](mailto:training_education@nsfaoe.org)

NATO SFA COE ADL Manager: [e-learning@nsfaoe.org](mailto:e-learning@nsfaoe.org)

#### Info Contact

@ mail: [natosfaoe@nsfaoe.org](mailto:natosfaoe@nsfaoe.org)

☎ phone: +39 06469163511

🌐 website: [nsfaoe.org](http://nsfaoe.org)

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Centre of Excellence (NATO SFA COE)





## SFA Operators Course

(ETOC Code: MCP-CM-2556 • e-PRIME Code: ACT.923)

### AIM

The aim of the course is to improve the competency and effectiveness of SFA operators working in current and future missions of defence and related security capacity-building. The course enhances the practical understanding and application of NATO SFA operators working as part of a comprehensive and integrated approach. Course participants will be able to perform Security Force Assistance by advising, mentoring or training in order to improve the performance of designated actors.

### TARGET AUDIENCE

1. Position:
  - NATO and Partner SFA Operators – Advisers, Mentors and Trainers.
  - Military Officers (OF2 through OF5), experienced NCOs (OR6 to OR9) or civilian equivalents working as SFA operators in SFA operations.
  - NATO HQ IS/IMS, NATO Allied Command Operations (HQ SHAPE, Joint Force Commands, and Component Commands), NATO Allied Command Transformation (HQ SACT), COEs, NATO Force Structure and Potential Staff members.
  - NATO Partner countries and personnel in academia, IOs, GOs, NGOs, interagency, inter governmental and to personnel working in SSR projects and wider development context (incl. possible counterparts from priority regions/countries).
2. Educational background:  
Participants shall be competent experts on their own field.
3. Pre-requisites:  
Specified pre-course homework before residential part of the course.

### TRAINING STRATEGY

The course has been planned as a blended learning solution. The course is composed of series of modules and based on adult learning principles. Active learning methods are used throughout the course.

### Info Contact

- @ mail: [natosfacoe@nsfacoe.org](mailto:natosfacoe@nsfacoe.org)
- ☎ phone: +39 06469163511
- 🌐 website: [nsfacoe.org](http://nsfacoe.org)

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Centre of Excellence (NATO SFA COE)

# NATO Security Force Assistance Centre of Excellence



## LOCATION

NATO Security Force Assistance Centre of Excellence, Cesano di Roma, Italy

## NATO Discipline

MILITARY CONTRIBUTION TO PEACE SUPPORT (MC2PS)

## COURSE CERTIFICATION

NATO SELECTED

## ITERATIONS

2 iterations per year (more info on [www.nsfacoe.org](http://www.nsfacoe.org))

## COURSE DURATION

5 days

## NUMBER OF SEATS AVAILABLE

30 per iteration

## SECURITY CLEARANCE

Not required

## COURSE FEE

250.00 €

## POC

NATO SFA COE Education and Training Branch  
[training\\_education@nsfacoe.org](mailto:training_education@nsfacoe.org)



## Info Contact

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☎ phone: +39 06469163511

🌐 website: [nsfacoe.org](http://nsfacoe.org)

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📷 @natosfacoe

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## Advanced Seminar for SFA Strategic Advising within SSR

### Requirement:

This seminar fills the NATO requirement for strategic level at the Proficiency level 300 – Advance level (Apply) with the pre-requisite courses SFA Operators course and Institutional Advisor course. The seminar equips participants to reach Proficiency level 400 – Expert level (Enable) after on-the-job experience.

### Aim:

The NATO Advanced Seminar for SFA Strategic Advising within SSR provides civilian and military participants an enhanced ability to provide strategic level military guidance for NATO in SFA.

### Objectives:

The seminar aims with on-the-job experience to the level 400, which is required to execute a board range of complex professional work activities leveraging prior education, training and practical experience.

**Security Classification:** UNCLASSIFIED.

**Venue:** NATO SFA COE

**Estimated Number of students:** 30

### Target Audience:

Personnel working as SFA Subject Matter Experts at Strategic level NATO HQ's or similar NATO or partner nations' national HQ's.

Military Officers (OF-4 through OF-6) or civilian equivalents working at the strategic level in NATO, NATO-members or Partner Countries.

### Educational background:

- Participants shall be very experienced experts on SFA;
- Participants should have experience from working in a multinational staff;
- Academic degree EQF 6 (bachelor degree) or 7 (master degree) or equivalent military education.

### Pre-requisites (e-learning):

Participants are particularly recommended to complete the Institutional Adviser Course (IAC) and the SFA Operators course, national equivalent courses, or relevant education. The seminar also requires practical experience and education working with SFA.

### References:

- a AJP 3.28 for Allied Joint Doctrine for the Military Contribution to Stabilization;
- b AJP 3.16 for Security Force Assistance;
- c AJP 3.22 for Stability Policing.

### Language Proficiency:

Level 3 of English language skills according to NATO STANAG 6001: Listening (3); Speaking (3); Reading (3); and Writing (3) or according to Common European Framework of Reference for Language level B2-C1/Upper Intermediate-Advanced level).

### Training Strategy:

The seminar has been planned as a blended learning solution. The seminar starts with a distance learning period with self-study assignments that are obligatory. Pre-seminar homework includes a test in ADLs, which all the participants have to pass. Individual and group learning activity products throughout the seminar will be used as a formative assessment. The last assignment of the seminar is a summative assessment.

The duration of the seminar will be 2+3 days (distance learning + residential part with blended learning approach).

**Seminar fee:** 200.00 €

### Info Contact

@ mail: [natosfacoe@nsfacoe.org](mailto:natosfacoe@nsfacoe.org)

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