



**1<sup>st</sup> Security Force Assistance Workshop on Advising  
as a Capability for SFA  
Challenge and Opportunities  
in Recruitment, Selection and Training**

*Rome , 6<sup>th</sup> December 2018*

*Col. Michele FACCIORUSSO*



# Agenda:

- THE CURVE OF CONFLICT AND THE “SECURITY GAP”
- POLICE ADVISING AS KEY COMPONENT IN SP OPS
- PROFILE OF THE EFFECTIVE POLICE ADVISOR
- LESSON LEARNED PERSPECTIVE

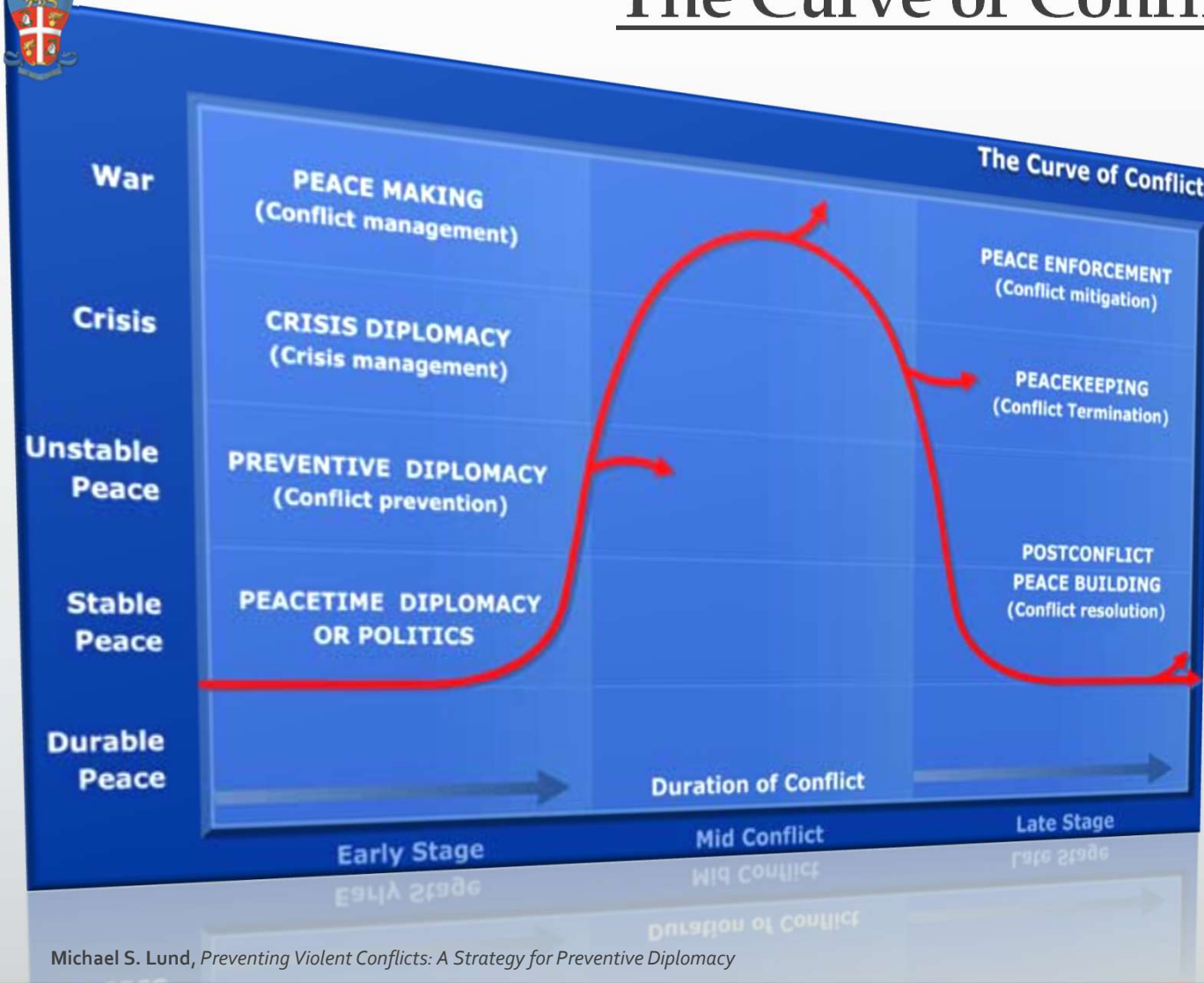


# THE CURVE OF CONFLICT AND THE “SECURITY GAP”

REGGIMENTO CARABINIERI “SAURO ALBA”



# The Curve of Conflict



The Curve of Conflict and the "Security Gap"

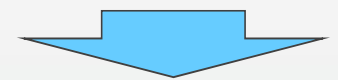


## Local Police

not efficient, unreliable or non-existing

## International Police Observers

not deployable yet or unarmed and vulnerable



# “SECURITY GAP”



conventional **Military Forces** not specialised  
to face and manage public order  
or criminality / terrorism



Local Police

not efficient, unreliable or non-existing

International Police Observers

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## POLICE COMPONENT

**ABLE TO PERFORM IN ALL ENVIRONMENT  
WITH SUFFICIENT SELF-DEFENCE  
CAPABILITY, AUTONOMOUS LOGISTICAL  
SUPPORT AND ABLE TO INTEGRATE  
WITH MILITARY FORCES**



conventional **Military Forces** not specialised  
to face and manage public order  
or criminality / terrorism





# **POLICE ADVISING AS A KEY COMPONENT IN STABILITY POLICING OPS**

REGGIMENTO CARABINIERI "Trentino-Alto Adige"







# Stability Policing

*Stability Policing* is carried out by multinational units deployed in several operations and tasked with patrolling, crowd and riot control, training of local police forces.





# PROFILE OF THE EFFECTIVE POLICE ADVISOR

REGGIMENTO CARABINIERI "Trentino Alto Adige"



- **TECHNICAL EXPERTISE**
- **CULTURAL AND INSTITUTIONAL ENVIRONMENT FRAMEWORK**
- **GAP'S ANALYSIS AND PROBLEMS SOLVING CAPABILITY**
- **TRANSFER KNOWLEDGE CAPACITY**



## *Advise & Assist Activity*



### *Shalalat (est Mosul)*

*On 10th of April, TF Carabinieri deployed an Advance A&A Team (3 unit) in Shalalat (east Mosul).*

*The intent of the mission was advice the Iraqi Hold force Commander and Chief police on Best Practice for planning synchronizing and employing police resources IOT accelerate conditions for a stable and secure environment.*



# Key Points



- *From green to blue*
- *Preserve Carabinieri model for police training*
- *Strengthen and enlarge Police overall capabilities*
- *Increase training audience in the 5 liberated provinces*
- *Encourage multinational involvement in Police Training maintaining a centralized vision*
- *Involve Iraqi MoI in international networks*

***...Merge Stabilization with Reconstruction...***





# Main Challenges



## ONGOING CAMPAIGN AFFECTS CAPACITY BUILDING EFFORTS:

- *The need to hold liberated areas prevents Police from being trained*
- *Training audiences not properly selected*

## POLICE TRANSITION FROM SECURITY FORCE TO COMMUNITY POLICE

- *Especially as far as the Federal Police is concerned*
- *Reform the Iraqi Police doctrine according to the new MOI Law*





# LESSON LEARNED PERSPECTIVE

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- **PERSONNEL MANAGMENT AND LEADERSHIP**
- **COMMUNITY POLICING**
- **INTELLIGENCE ACTIVITY**
- **INVESTIGATION CAPABILITY**
- **BASIC POLICE PATROL DUTIES AND CHECK-POINTS**



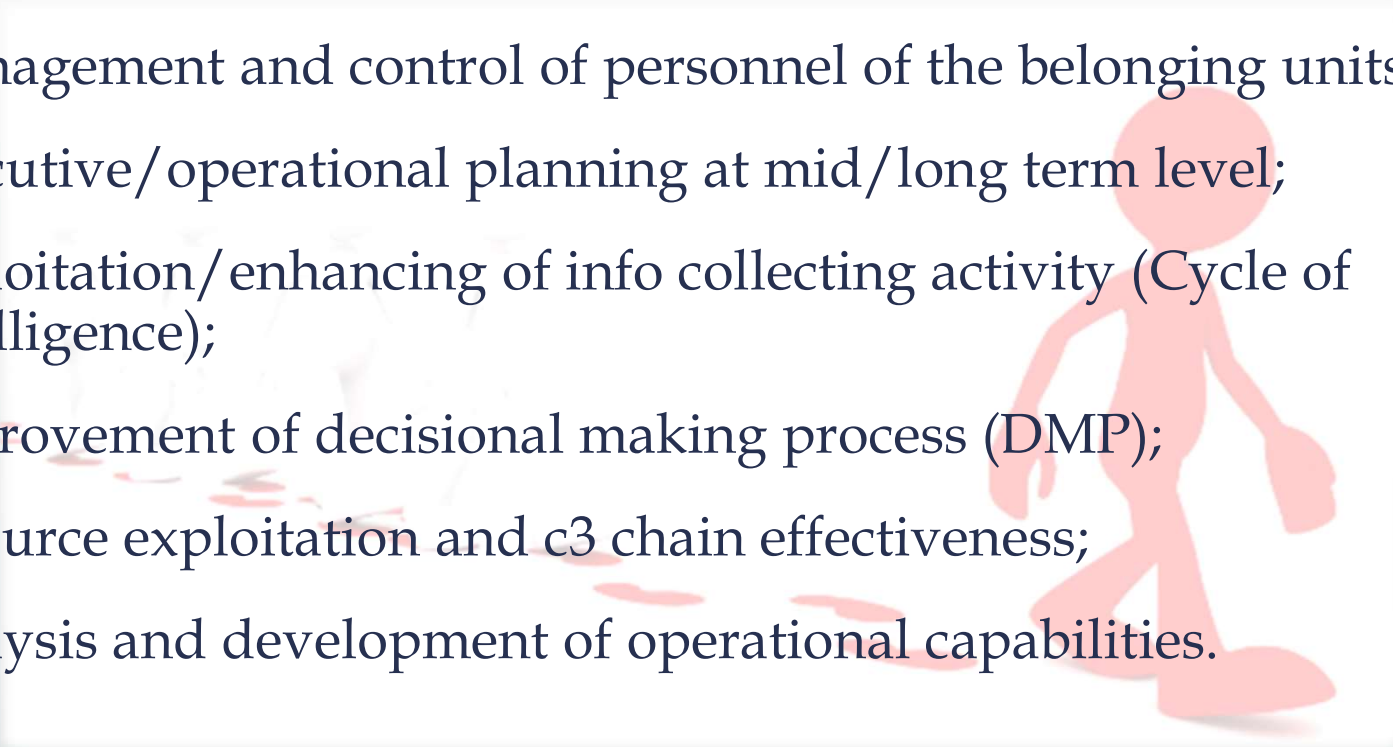
# PERSONNEL MANAGEMENT AND LEADERSHIP





## PERSONNEL MANAGMENT AND LEADERSHIP

- Management and control of personnel of the belonging units;
- executive/operational planning at mid/long term level;
- exploitation/enhancing of info collecting activity (Cycle of intelligence);
- improvement of decisional making process (DMP);
- resource exploitation and c3 chain effectiveness;
- analysis and development of operational capabilities.





# COMMUNITY POLICING





## COMMUNITY POLICING

- focus on police building ties and working closely with members of the communities;
- receiving a proactive approach to address public safety concerns;
- creating a partnerships between police units and community member;
- increasing officer accountability in order to get in touch with the community in a variety of ways including: polls or survey, towns meeting, call in programs, and meeting with interest groups;
- understanding what the community wants out of its police officers and what the community is willing to do to solve its crime problem;
- reporting information flow.





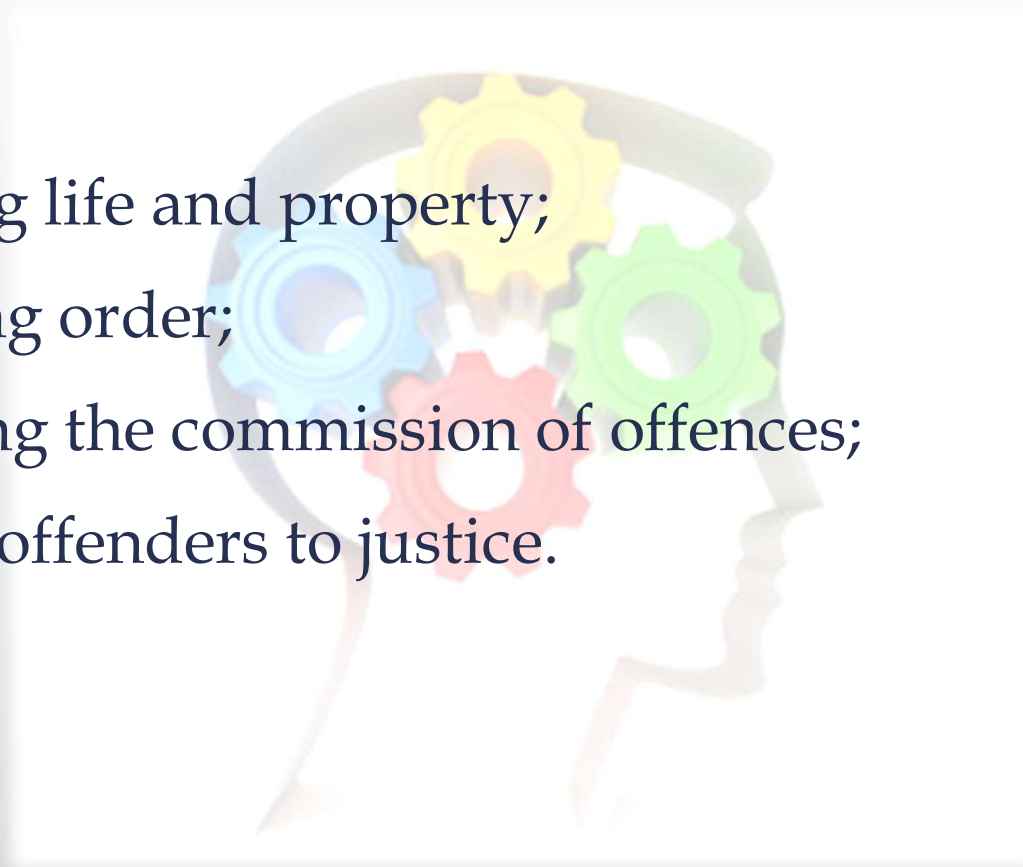
# INTELLIGENCE ACTIVITY





## INTELLIGENCE ACTIVITY

- protecting life and property;
- preserving order;
- preventing the commission of offences;
- bringing offenders to justice.





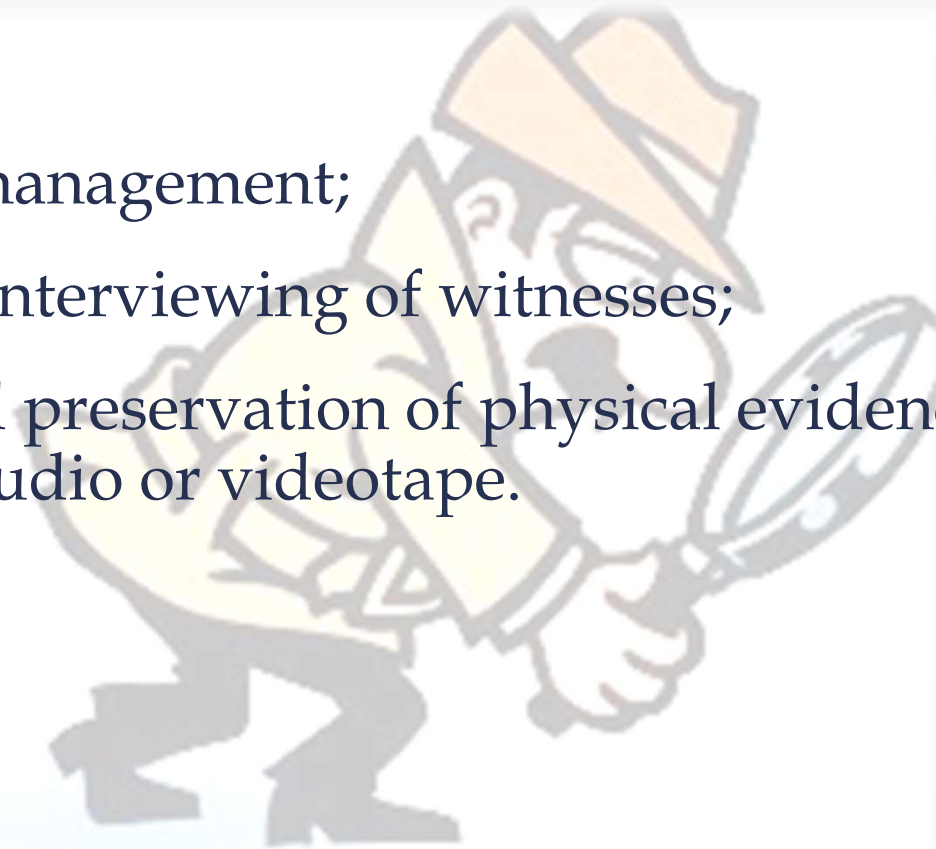
# INVESTIGATION CAPABILITY





## INVESTIGATION CAPABILITY

- crime scene management;
- location and interviewing of witnesses;
- collection and preservation of physical evidences, including crime scene audio or videotape.





## BASIC PATROL DUTIES AND CHECK POINTS



TO SUM IT UP.....

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