



**NATO  
SECURITY FORCE ASSISTANCE  
CENTRE OF EXCELLENCE**

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Ref No.: SNSFACOE-ETB-01-2022

Date: 13<sup>th</sup> January 2022

TO: See distribution List in Annex "A"

SUBJECT: Seminar for Institutional Advisors on Stabilization and Reconstruction (S&R), Security Sector Reform (SSR), Security Force Assistance (SFA) and Stability Policing (SP) 2022-1 - Calling Letter.

Reference: No. SNSFACOE-ETB-82-2021 – "NATO Security Force Assistance Centre of Excellence (NATO SFA COE) Training offer 2022" dated 23<sup>rd</sup> December 2021.

1. It is my great pleasure to invite you to the "Seminar for Institutional Advisors on S&R, SSR, SFA and SP" that, COVID-19 permitting, will be hosted by the NATO Security Force Assistance Centre of Excellence (NATO SFA COE), from 15<sup>th</sup> to 17<sup>th</sup> March 2022, at the "Ajmone Cat" room, ITA Air Force General Staff in Rome, Italy.
2. This seminar was developed jointly, at the ITA Joint Defence Staff request, by the NATO Stability Policing (SP) COE and NATO SFA COE. It satisfies the gap in PDT for personnel selected to be deployed as Institutional Advisors in the domain of SP or SFA, identified by the Italian Joint Defence Staff, with the aim to provide such personnel with the knowledge and skills to advise counterparts in local Law Enforcement Agencies/Security Force Institution within building partners capacity activities. Following a self-study on-line learning introduction, the seminar is composed of modules including interactive lectures, case studies and guided discussions.
3. Applications are to be submitted directly online at <https://reserved.nsfacoec.org/site/view?id=79> by no later than 18<sup>th</sup> February 2022 and specific instructions will be sent by mail once the participants have been selected to join the seminar.

Massimo Di Pietro  
Colonel (ITA A)  
SFA COE Director

**ANNEXES:**

- A. Distribution list
- B. Seminar flyer

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## DISTRIBUTION LIST

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- FINCENT
- FINNISH DEFENCE COMMAND
- FINNISH NATIONAL DEFENCE UNIVERSITY
- FINNISH ARMY COMMAND
- ITA NMR BRUXELLES (please, pass to all NATO NMRs)
- NATO DEFENCE INSTITUTION CAPACITY BUILDING DIRECTORATE (DICB) – BI
- HQ JFCBS
- HQ JFCNP
- LANDCOM
- MARCOM
- AIRCOM
- ARRC
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- GENEVA CENTRE FOR SECURITY POLICY
- U.S. DEPARTMENT OF DEFENSE – MINERVA AF-NU FMT RESEARCH TEAM DELEGATION
- US ARMY 353 REGIMENT - 3rd BATTALION
- US ARMY SFA-B TRADOC CAPABILITY MANAGER (TCM)
- HQ USAF/A3TMQ AIR ADVISING AND EXPEDITIONARY READINESS BRANCH
- ITA DEFENCE GENERAL STAFF
- ITA JOINT OPERATIONS HQs
- ITA ARMY MULTINATIONAL DIVISION SOUTH – SFA
- ITA ARMY POST CONFLICT OPERATIONS STUDY CENTRE
- CENTRE FOR DEFENSE HIGHER STUDIES (CASD)

- NATO SFA COE SC ITA NATIONAL REPRESENTATIVE
- NATO SFA COE SC ALB NATIONAL REPRESENTATIVE
- NATO SFA COE SC SVN NATIONAL REPRESENTATIVE
- JOINT CENTER FOR INTERNATIONAL SFA (JCISFA)
- US SFA-C
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- SWEDISH ARMED FORCES (SWEDINT)/NORDIC CENTRE FOR GENDER IN MILITARY OPERATION (NCGM)
- MULTINATIONAL CIMIC-GROUP (MNCG)
- AO COE
- CCD COE
- CI COE
- C-IED COE
- CIMIC COE
- CJOS COE
- CMDR COE
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- CWO COE
- C2 COE
- COE DAT
- ENSEC COE
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- MW COE
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- IAMD COE
- MGEOMETOC COE
- EUROPEAN COE FOR CIVILIAN CRISIS MANAGEMENT
- EMBASSY OF THE NETHERLANDS IN ITALY
- EMBASSY OF AUSTRIA IN ITALY
- EMBASSY OF POLAND IN ITALY
- AFRICAN UNION
- ACADEMIE CANADIENNE DE LA DEFENSE CENTRE D'EXCELLENCE "DALLAIRE" POUR LA PAIX ET LA SÉCURITÉ
- WAR STUDIES UNIVERSITY/ACADEMIC CENTER FOR CYBERSECURITY POLICY
- HUNGARIAN DEFENCE FORCES – PEACE SUPPORT TRAINING CENTER
- OUTREACH GROUP - UK 77th BRIGADE
- US PEACEKEEPING & STABILITY OPERATIONS INSTITUTE (PKSOI)
- CANADIAN JOINT OPERATIONS COMMAND (CJOC)

INFO: ITA Air Force General Staff



## Seminar for Institutional Advisors on S&R, SSR, SFA and SP

Rome, 15-17 March 2022

**Requirement:** ITA Joint Defence Staff identified a gap in PDT for personnel selected to be deployed as Institutional Advisors in the domain of Stability Policing (SP) or Security Force Assistance (SFA).

**Aim:** The seminar allows personnel tasked as Institutional Advisors to develop the capability to advice counterparts in a local security force institution within building partners capacity activities.

**Objectives:** Attending the seminar personnel will be able to:

- Recall the NATO doctrine on Stabilization & Reconstruction (S&R), Security Sector Reform (SSR), SP and SFA;
- Recognize the main challenges for Institutional Advisors;
- Develop the most important skills for an effective advising.

**Security Classification:** NATO UNCLASSIFIED.

**Venue:** Italian Air Force – HQ Rome (COMSEV - Sala "Ajmone Cat").

**Estimated Number of students:** 20

**Target Audience:** Military Officers (OF-4 through OF-5) from NATO countries and civilian equivalent working as Institutional Advisors in Stability and Security operations.

**Pre-requisites (e-learning):**

- "Introduction to Security Sector Governance" (DCAF/ISSAT);
- ADL 362 "Introduction to SFA" course (NATO JADL);
- ADL 353 "Introduction to Stability Policing" (NATO JADL);
- ADL 169 "Improving Operational Effectiveness by Integrating Gender Perspective" (NATO JADL).

**References:**

- AJP 3.4.5;
- AJP 3.16;
- AJP 3.22.

**Language Proficiency:** Level 3 of English language skills according to NATO STANAG 6001: Listening (3); Speaking (2); Reading (3); and Writing (2).

**Training Strategy:** The seminar starts with on-line learning period with self-study. The duration is three (3) training days. It is composed of a series of modules and is based on adult learning principles. Active learning methods are used throughout the course to include interactive lectures, case studies and guided discussions.

**Course fees:** 100 €

### Info Contact

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