



NATO

Security Force Assistance
Centre of Excellence

CALENDAR 2023

January

2023



Visit by the Commander of the NATO Joint Forces Training Centre (JFTC) in Bydgoszcz

January

2023



1 sun

2 mon

3 tue

4 wed

5 thu

6 fri

7 sat

8 sun

9 mon

10 tue

11 wed

12 thu

13 fri

14 sat

15 sun

16 mon

17 tue

18 wed

19 thu

20 fri

21 sat

22 sun

23 mon

24 tue

25 wed

26 thu

27 fri

28 sat

29 sun

30 mon

31 tue

2022 December

1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

2023 February

1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

February

2023



NATO
SECURITY FORCE ASSISTANCE
CENTRE OF EXCELLENCE

SFA

PROMOTING THE RULE OF LAW AND GOOD GOVERNANCE SFA IMPLICATIONS IN INTERNATIONAL INITIATIVES

Edited by
Maddalena Giannini

Prepared by the International Group of Experts
of the Institution of the NATO Security Force Assistance Centre of Excellence



NATO Security Force Assistance
Centre of Excellence Rome, Italy



NATO Security Force Assistance
Centre of Excellence
Rome, Italy

Insights on Strategic Advising for Security Force Assistance

Edited by
Nadia Genscher
Ludmila Stojanovic

Prepared by the International Group of Experts
of the Institution of the NATO Security Force Assistance Centre of Excellence



SFA OPERATOR PROFILE

Prepared by NATO Security Force Assistance Centre of Excellence
in collaboration with an international group of experts

NATO SFA COE
ANALYSIS REPORT

NATO SFA COE output

February

2023



1 wed

2 thu

3 fri

4 sat

5 sun

6 mon

6

7 tue

8 wed

9 thu

10 fri

11 sat

12 sun

13 mon

7

14 tue

15 wed

16 thu

17 fri

18 sat

19 sun

20 mon

8

21 tue

22 wed

23 thu

24 fri

25 sat

26 sun

27 mon

9

28 tue

2023 January

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

2023 March

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

March

2023



NATO Seminar on Institutional Advisors

March

2023



1 wed

2 thu

3 fri

4 sat

5 sun

6 mon

10

7 tue

8 wed

9 thu

10 fri

11 sat

12 sun

13 mon

11

14 tue

15 wed

16 thu

17 fri

18 sat

19 sun

20 mon

12

21 tue

22 wed

23 thu

24 fri

25 sat

26 sun

27 mon

13

28 tue

29 wed

30 thu

31 fri

2023 February

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

2023 April

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

April

2023



Internship Program presentation

April

2023



1	sat	
2	sun	
3	mon	14
4	tue	
5	wed	
6	thu	
7	fri	
8	sat	
9	sun	
10	mon	15
11	tue	
12	wed	
13	thu	
14	fri	
15	sat	
16	sun	

17	mon	16
18	tue	
19	wed	
20	thu	
21	fri	
22	sat	
23	sun	
24	mon	17
25	tue	
26	wed	
27	thu	
28	fri	
29	sat	
30	sun	

May

2023



NATO electronic
Education and Training Opportunities Catalogue

ETOC



**Institutional
Adviser
Course
(300)**

**International
Seminar for
Institutional
Advisors
(300)**

**SFA
Enhancement
Seminar
(300)**

**SFA Operators
Course
(200)**

**ADL Course
(100)**



NATO SFA COE Training Offer

May

2023



1 mon 18

2 tue

3 wed

4 thu

5 fri

6 sat

7 sun

8 mon 19

9 tue

10 wed

11 thu

12 fri

13 sat

14 sun

15 mon 20

16 tue

17 wed

18 thu

19 fri

20 sat

21 sun

22 mon 21

23 tue

24 wed

25 thu

26 fri

27 sat

28 sun

29 mon 22

30 tue

31 wed

2023 April

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

2023 June

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

June

2023



Roleplay exercise

June

2023



1 thu

2 fri Italian National Day

3 sat

4 sun

5 mon 23

6 tue

7 wed

8 thu

9 fri

10 sat

11 sun

12 mon 24

13 tue

14 wed

15 thu

16 fri

17 sat

18 sun

19 mon 25

20 tue

21 wed

22 thu

23 fri

24 sat

25 sun Slovenian Statehood Day

26 mon 26

27 tue

28 wed

29 thu

30 fri

2023 May

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

2023 July

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

July

2023



Team building training

July

2023



1	sat	
2	sun	
3	mon	27
4	tue	
5	wed	
6	thu	
7	fri	
8	sat	
9	sun	
10	mon	28
11	tue	
12	wed	
13	thu	
14	fri	
15	sat	
16	sun	

17	mon	29
18	tue	
19	wed	
20	thu	
21	fri	
22	sat	
23	sun	
24	mon	30
25	tue	
26	wed	
27	thu	
28	fri	
29	sat	
30	sun	
31	mon	31

August

2023



NATO SFA COE book launch

August

2023



1	tue	
2	wed	
3	thu	
4	fri	
5	sat	
6	sun	
7	mon	32
8	tue	
9	wed	
10	thu	
11	fri	
12	sat	
13	sun	
14	mon	33
15	tue	
16	wed	

17	thu	
18	fri	
19	sat	
20	sun	
21	mon	34
22	tue	
23	wed	
24	thu	
25	fri	
26	sat	
27	sun	
28	mon	35
29	tue	
30	wed	
31	thu	

September

2023



Steering Committee Meeting in Durazzo - Albania

September

2023



1 fri

2 sat

3 sun

4 mon 36

5 tue

6 wed

7 thu

8 fri

9 sat

10 sun

11 mon 37

12 tue

13 wed

14 thu

15 fri

16 sat

17 sun

18 mon 38

19 tue

20 wed

21 thu

22 fri

23 sat

24 sun

25 mon 39

26 tue

27 wed

28 thu

29 fri

30 sat

2023 August

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

2023 October

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

October

2023



Cooperation with Universities

October

2023



1 sun

2 mon 40

3 tue

4 wed

5 thu

6 fri

7 sat

8 sun

9 mon 41

10 tue

11 wed

12 thu

13 fri

14 sat

15 sun

16 mon 42

17 tue

18 wed

19 thu

20 fri

21 sat

22 sun

23 mon 43

24 tue

25 wed

26 thu Austrian National Day

27 fri

28 sat

29 sun

30 mon 44

31 tue

2023 September

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

2023 November

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

November

2023



NATO SFA COE Roundtable

November

2023



1 wed

2 thu

3 fri

4 sat

5 sun

6 mon 45

7 tue

8 wed

9 thu

10 fri

11 sat

12 sun

13 mon 46

14 tue

15 wed

16 thu

17 fri

18 sat

19 sun

20 mon 47

21 tue

22 wed

23 thu

24 fri

25 sat

26 sun

27 mon 48

28 tue Albanian Independence Day

29 wed

30 thu

2023 October

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

2023 December

| 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 28 | 29 | 30 | 31 |

December

2023



Seminar on the religious factor and security

December

2023



1	fri	
2	sat	
3	sun	
4	mon	49
5	tue	
6	wed	
7	thu	
8	fri	
9	sat	
10	sun	
11	mon	50
12	tue	
13	wed	
14	thu	
15	fri	
16	sat	

17	sun	
18	mon	51
19	tue	
20	wed	
21	thu	
22	fri	
23	sat	
24	sun	
25	mon	52
26	tue	
27	wed	
28	thu	
29	fri	
30	sat	
31	sun	

CALENDAR 2022

JANUARY

Mo	Tu	We	Th	Fr	Sa	Su
27	28	29	30	31	1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31	1	2	3	4	5	6

FEBRUARY

Mo	Tu	We	Th	Fr	Sa	Su
31	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	1	2	3	4	5	6

MARCH

Mo	Tu	We	Th	Fr	Sa	Su
28	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31	1	2	3

APRIL

Mo	Tu	We	Th	Fr	Sa	Su
28	29	30	31	1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	1

MAY

Mo	Tu	We	Th	Fr	Sa	Su
25	26	27	28	29	30	1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31	1	2	3	4	5

JUNE

Mo	Tu	We	Th	Fr	Sa	Su
30	31	1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	1	2	3

JULY

Mo	Tu	We	Th	Fr	Sa	Su
27	28	29	30	1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

AUGUST

Mo	Tu	We	Th	Fr	Sa	Su
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31	1	2	3	4

SEPTEMBER

Mo	Tu	We	Th	Fr	Sa	Su
29	30	31	1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	1	2

OCTOBER

Mo	Tu	We	Th	Fr	Sa	Su
26	27	28	29	30	1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31	1	2	3	4	5	6

NOVEMBER

Mo	Tu	We	Th	Fr	Sa	Su
31	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	1	2	3	4

DECEMBER

Mo	Tu	We	Th	Fr	Sa	Su
28	29	30	1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	1

CALENDAR 2024

JANUARY

Mo	Tu	We	Th	Fr	Sa	Su
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31	1	2	3	4

FEBRUARY

Mo	Tu	We	Th	Fr	Sa	Su
29	30	31	1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	1	2	3

MARCH

Mo	Tu	We	Th	Fr	Sa	Su
26	27	28	29	1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

APRIL

Mo	Tu	We	Th	Fr	Sa	Su
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	1	2	3	4	5

MAY

Mo	Tu	We	Th	Fr	Sa	Su
29	30	1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31	1	2

JUNE

Mo	Tu	We	Th	Fr	Sa	Su
27	28	29	30	31	1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

JULY

Mo	Tu	We	Th	Fr	Sa	Su
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31	1	2	3	4

AUGUST

Mo	Tu	We	Th	Fr	Sa	Su
29	30	31	1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	1

SEPTEMBER

Mo	Tu	We	Th	Fr	Sa	Su
26	27	28	29	30	31	1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	1	2	3	4	5	6

OCTOBER

Mo	Tu	We	Th	Fr	Sa	Su
30	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31	1	2	3

NOVEMBER

Mo	Tu	We	Th	Fr	Sa	Su
28	29	30	31	1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	1

DECEMBER

Mo	Tu	We	Th	Fr	Sa	Su
25	26	27	28	29	30	1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31	1	2	3	4	5



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