NATO
SECURITY FORCE ASSISTANCE
CENTRE OF EXCELLENCE

SNSFACOE-ETB-43-2026 Rome, 22nd of October 2026

TO: See distribution List (**Annex "A"**)

SUBJECT: **NATO Security Force Assistance Centre of Excellence (NATO SFA COE) 2027 Training Offer. 2^ Update & Reminder.**

REFERENCE:

a. BI-SC Education and Individual Training Directive (075-007) dated 20 MAR 2025;
b. "NATO Security Force Assistance Centre of Excellence (NATO SFA COE) 2027 Training Offer. Update & Reminder" - SNSFACOE-ETB-36-2026 dated 6th October 2026.

1. For 2027 the NATO SFA COE in Rome (Italy) will offer several training solutions, both residential and online, listed in **Annex "B"**. All of our NATO training solutions are currently certified as **"NATO Approved",** thus full filling NATO performance gaps identified within the Integrated Security Discipline, through the Systems Approach to Training process, as the SFA COE has been endorsed with the NATO Quality Assurance Accreditation.

2. All the training solutions are detailed in **Annex "B" Appendices**. The NATO ones can be found also on the NATO ETOC website (https://e-itep.act.nato.int/Guest/ETOCindex.aspx), while, Partner Nations can find them on the NATO e-PRIME system (https://e-prime.org/). E-learning courses are available on the new NATO Joint Advanced Distance Learning (JADL) platform (https://jadl.nato.int/) and on the NATO DEEP ADL Portal (https://deepportal.hq.nato.int/ilias/) for Partner Nations and civilians.

3. A specific calling letter per each iteration of every training solution will be published on the NATO SFA COE website (https://www.nsfacoe.org/courses-and-seminars/) at least two months prior the beginning of the event. All personnel wishing to attend and meeting requirements, shall submit their application by the given deadline following the specified procedures in the relevant section of the calling letter, which will include administrative details.

4. Per each iteration, the NATO SFA COE Framework Nation and Sponsoring Nations are availed priority in the seat allocation process; moreover, priority will also be given to those who are to be deployed on a NATO mission and/or have been assigned to a NATO post.

5. For additional information, please contact the NATO SFA COE Education and Training Branch (training_education@nsfacoe.org).

NATO SFA COE Director
Colonel (ITA-A) Massimo MONCADA

ANNEXES:
A. Distribution List
B. NATO SFA COE 2027 Training Offer List and Flyers (**2^ Update & Reminder).**

ANNEX "A"

DISTRIBUTION LIST

External:
Action:

- List NFS (NATO Force Structure)
- List NETFs (NATO Education and Training Facilities)
- List COEs (NATO Centre of Excellences)
- List PTECs (Partnership Training and Education Centres)
- List NATO SFA COE Sponsoring Nation Representatives
- UNITED NATIONS REGISTRY
- UNITED NATIONS – OFFICE OF RULE OF LAW AND SECURITY INSTITUTIONS (OROLSI) – DDR OFFICE
- NATO HQ
- NATO HQ SARAJEVO
- SHAPE PARTNERSHIP DIRECTORATE
- SHAPE REGISTRY (please, pass to all SHAPE NMRs)
- NATO DEFENCE INSTITUTION CAPACITY BUILDING DIRECTORATE (DICB) – Building Integrity
- NATO STRATEGIC DIRECTION SOUTH HUB
- HQ SACT
- HQ SACT MULTI DOMAIN FORCE DEVELOPMENT (MDFD)
- NATO INTELLIGENCE FUSION CENTRE (NIFC)
- NATO-UKR JOINT ANALYSIS, TRAINING, AND EDUCATION CENTRE (JATEC)
- HQ JFCBS
- HQ JFCNP
- NATO DEEP
- ALLIED SPECIAL OPERATIONS FORCES COMMAND (SOFCOM)
- ISD RA (SHAPE PD)
- ISD DH
- FINCENT
- FINNISH DEFENCE COMMAND
- FINNISH NATIONAL DEFENCE UNIVERSITY
- FINNISH ARMY COMMAND
- EUROPEAN UNION EXTERNAL ACTION SERVICE (please, pass to all EU members)
- EUROPEAN SECURITY AND DEFENCE COLLEGE
- EUROCORPS
- EUROPEAN COE FOR CIVILIAN CRISIS MANAGEMENT
- SEEBRIG
- DCAF-ISSAT
- GENEVA CENTRE FOR SECURITY POLICY
- GENEVA WATER HUB
- US DEPARTMENT OF DEFENSE – MINERVA AF-NU FMT RESEARCH TEAM DELEGATION
- US ARMY 353 REGIMENT - 3rd BATTALION
- US ARMY SFA-B TRADOC CAPABILITY MANAGER (TCM)

- US ARMY V CORPS
- US INSTITUTE OF PEACE
- US ARMY SFASID
- JOINT CENTER FOR INTERNATIONAL SFA (JCISFA)
- HQ USAF/A3TMQ AIR ADVISING AND EXPEDITIONARY READINESS BRANCH
- US SFA-C
- US 3rd SFA BRIGADE
- US 4th SFA BRIGADE
- US 4th SFA BRIGADE – 5th BATTALION
- US 4th SFA BRIGADE - USAREUR-AF LNO
- ITA DEFENCE GENERAL STAFF
- ITA JOINT OPERATIONS HQ
- ITA ARMY INFANTRY SCHOOL – SFA SECTION
- ITA ARMY MULTINATIONAL DIVISION SOUTH – SFA
- ITA ARMY POST CONFLICT OPERATIONS STUDY CENTRE
- ITA ARMY FIRES & TARGETING AND INFO OPS CENTER
- CENTRE FOR DEFENSE HIGHER STUDIES (CASD)
- HQ1GNC
- OUTREACH GROUP - UK 77th BRIGADE
- UK ARMY SPECIAL OPERATIONS BRIGADE
- UK SECURITY FORCE ASSISTANCE BATTALION
- CENTRE TERRE POUR LE PARTENARIAT MILITAIRE OPÉRATIONNEL
- MULTINATIONAL CIMIC-GROUP (MNCG)
- AFRICAN UNION
- ACADEMIE CANADIENNE DE LA DEFENSE CENTRE D'EXCELLENCE "DALLAIRE" POUR LA PAIX ET LA SÉCURITÈ
- WAR STUDIES UNIVERSITY/ACADEMIC CENTER FOR CYBERSECURITY POLICY
- COLLÈGE DE DÉFENSE DU G5 SAHEL
- YOUTH ATLANTIC TREATY ASSOCIATION (YATA)
- HUNGARIAN DEFENCE FORCES – PEACE SUPPORT TRAINING CENTER
- SECURITY AND FREEDOM FOR EUROPE (SAFE)
- NATO-GEORGIAN JOINT TRAINING AND EVALUATION CENTER (JTEC)
- NETHERLANDS DEFENCE ATTACHE' TO ITALY
- POLAND DEFENCE ATTACHE' TO ITALY
- FRANCE JOINT LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please, pass to French CoI)
- COMMANDEMENT DES ACTIONS SPÉCIALES TERRE (CAST)
- HUNGARY JOINT LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please, pass to Hungarian CoI)
- US TRADOC LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please, pass to US CoI)
- UK JOINT LIASON OFFICER TO ITALIAN GENERAL DEFENCE STAFF (please, pass to UK CoI)
- UK DEFENCE ATTACHE' TO ITALY
- EMBASSY OF ARAB REPUBLIC OF EGYPT – BRUSSELS
- "CAROL I" NATIONAL DEFENCE UNIVERSITY

- LUISS “GUIDO CARLI” UNIVERSITY
- LUMSA UNIVERSITY
- UNIVERSITY OF VERONA
- PALERMO UNIVERSITY
- GLENDON CAMPUS YORK UNIVERSITY
- DEFENSE SECURITY COOPERATION UNIVERSITY (DSCU)
- NORTHWESTER UNIVERSITY CHICAGO
- AUSTRALIAN DEPARTMENT OF DEFENCE
- ADYAN FOUNDATION
- MOROCCO INTERFAITH & PEACEBUILDING RESEARCH AND TRAINING CENTER
- BOSNIA AND HERZEGOVINA MoD
- NATO MISSION IRAQ HQ
- KOSOVO FORCE (KFOR) HQ
- NATO ADVISORY AND LIAISON TEAM (NALT) KOSOVO
- US 421st COMBAT TRAINING SQUADRON
- MULTINATIONAL LAND FORCE
- EUROPEAN UNION TRAINING MISSION – SOMALIA (EUTM-S)
- PEACE SUPPORT TRAINING CENTRE (PSTC)
- ARMED FORCES OF MALTA
- INTERNATIONAL PEACEKEEPING AND SECURITY CENTRE
- DEU UNITED NATIONS TRAINING CENTRE

ANNEX "B"

NATO SFA COE 2027 TRAINING OFFER LIST

2^UPDATE & REMINDER

PERIOD	COURSE NAME	LOCATION	AVAILABLE SEATS	FEE
Always available	ADL 362 "Introduction to SFA"	SFA COE webpage (NATO JADL Platform* & NATO DEEP ADL Portal**)	Unlimited	No fee
Always available	"Institutional Adviser Course" ADL Component Course	SFA COE webpage (NATO JADL Platform* & NATO DEEP ADL Portal**)	Unlimited	No fee
1st – 5th March	"SFA Operators Course 2027-1"	NATO SFA COE (Cesano di Roma)	30	300.00 €
11th – 13th May	"Advanced Seminar for SFA Strategic Advising within SSR 2027"	ROME	30	300.00 €
06th – 09th July	"A comprehensive approach in Defence and Security Building Assistance in the context of CSDP"	ROME	40	No fee ESDC-PCOSC
27th September – 01st October	"SFA Operators Course 2027-2"	NATO SFA COE (Cesano di Roma)	30	300.00 €
25th – 29th October	"Institutional Adviser Course 2027"	NATO SFA COE (Cesano di Roma)	15	400.00 €
22nd – 26th November	"CB Operator course 2027" Pilot	NATO SFA COE (Cesano di Roma)	30	NO FEE

** Access to JADL (https://jadl.nato.int/) – NATO's Learning Hub – requires an official military or government email address from NATO or a NATO nation.*

*** For civilian and Partner countries: in order to join the course, a NATO DEEP ADL Portal account is required (https://deepportal.hq.nato.int/ilias/login.php?target=&client_id=DEEP&cmd=force_login&lang=en).*

Appendix 1 - ANNEX "B"

NATO Security Force Assistance Centre of Excellence

ADL 362
"INTRODUCTION TO SFA"

ADL 362 "INTRODUCTION TO SECURITY FORCE ASSISTANCE (SFA)"

(ETOC Code: MCP-CM-15557)

AIM

To illustrate how the Security Force Assistance Concept (MCM-0034-2014) has been originated in NATO and how SFA is intended by the reference of NATO publication, the AJP 3.16 - Allied Joint Doctrine for Security Force Assistance.
The course also provides participants of the residential SFA training solutions (e.g. "SFA Operators Course" and "Institutional Advisor Course") with a general overview, useful to create a common picture which will be further investigated during the residential courses.

TARGET AUDIENCE

Position:
- NATO and its Partners SFA Operators (Advisers, Mentors and Trainers) and planners both military and civilian working in NATO SFA operations.
- Individuals, both military and civilian, working in NATO HQ IS/IMS, NATO Allied Command Operations (HQ SHAPE, Joint Force Commands and Component Commands), NATO Allied Command Transformation (HQ SACT), COEs, NATO Force Structure and those who support SFA Operators (supporting staff).
- Personnel in academia, IOs, GOs, NGOs, interagency, intergovernmental.
- Personnel working in S&R/SSR projects and wider development context (incl. possible counterparts from priority regions/countries).

TRAINING STRATEGY

The course has been planned as e-learning solution, available on NATO Joint Advanced Distributed Learning (JADL). A final test as diagnostic assessment.

LOCATION

NATO Joint Advanced Distributed Learning (JADL) portal: https://jadl.nato.int/

NATO Discipline

INTEGRATED SECURITY (ISD)

COURSE CERTIFICATION

NATO APPROVED

POC

NATO SFA COE Training and Education Branch: training_education@nsfacoe.org
NATO SFA COE ADL Manager: e-learning@nsfacoe.org

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NATO Security Force Assistance Centre of Excellence (NATO SFA COE)

Appendix 2 - ANNEX "B"

NATO Security Force Assistance Centre of Excellence



SFA Operators Course

(ETOC Code: MCP-CM-2556 • e-PRIME Code: ACT.923)

AIM

The aim of the course is to improve the competency and effectiveness of SFA operators working in current and future missions of defence and related security capacity-building. The course enhances the practical understanding and application of NATO SFA operators working as part of a comprehensive and integrated approach. Course participants will be able to perform Security Force Assistance by advising, mentoring or training in order to improve the performance of designated actors.

TARGET AUDIENCE

1. Position:
   -NATO and Partner SFA Operators – Advisers, Mentors and Trainers.
   -Military Officers (OF2 through OF5), experienced NCOs (OR6 to OR9) or civilian equivalents working as SFA operators in SFA operations.
   -NATO HQ IS/IMS, NATO Allied Command Operations (HQ SHAPE, Joint Force Commands, and Component Commands), NATO Allied Command Transformation (HQ SACT), COEs, NATO Force Structure and Potential Staff members.
   -NATO Partner countries and personnel in academia, IOs, GOs, NGOs, interagency, inter governmental and to personnel working in SSR projects and wider development context (incl. possible counterparts from priority regions/countries).
2. Educational background:
   Participants shall be competent experts on their own field.
3. Pre-requisites:
   Specified pre-course homework before residential part of the course.

TRAINING STRATEGY

The course has been planned as a blended learning solution.
The course is composed of series of modules and based on adult learning principles. Active learning methods are used throughout the course.

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NATO Security Force Assistance Centre of Excellence (NATO SFA COE)

April 2025

NATO Security Force Assistance Centre of Excellence

LOCATION

NATO Security Force Assistance Centre of Excellence, Cesano di Roma, Italy

NATO Discipline

NATO INTEGRATED SECURITY (ISD)

COURSE CERTIFICATION

NATO APPROVED

ITERATIONS

2 iterations per year (more info on www.nsfacoe.org)

COURSE DURATION

5 days

NUMBER OF SEATS AVAILABLE

30 per iteration

SECURITY CLEARANCE

Not required

COURSE FEE

300.00 €

POC

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Appendix 3 - ANNEX "B"

NATO Security Force Assistance Centre of Excellence



Advanced Seminar for SFA Strategic Advising within SSR

(ETOC MCP-CM-36829 e-PRIME ACT.1028)

Requirement:
This seminar fills the NATO requirement for strategic level at the Proficiency level 300 – Advance level (Apply) with the pre-requisite courses SFA Operators course and Institutional Advisor course. The seminar equips participants to reach Proficiency level 400 – Expert level (Enable) after on-the-job experience.

Aim:
The NATO Advanced Seminar for SFA Strategic Advising within SSR provides civilian and military participants an enhanced ability to provide strategic level military guidance for NATO in SFA.

Objectives:
The seminar aims with on-the-job experience to the level 400, which is required to execute a board range of complex professional work activities leveraging prior education, training and practical experience.

Security Classification: UNCLASSIFIED.

Venue: NATO SFA COE

Estimated Number of students: 30

Target Audience:
Personnel working as SFA Subject Matter Experts at Strategic level NATO HQ's or similar NATO or partner nations' national HQ's.

Military Officers (OF-4 through OF-6) or civilian equivalents working at the strategic level in NATO, NATO-members or Partner Countries.

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April 2026

NATO Security Force Assistance Centre of Excellence

Educational background:

- Participants shall be very experienced experts on SFA;
- Participants should have experience from working in a multinational staff;
- Academic degree EQF 6 (bachelor degree) or 7 (master degree) or equivalent military education.

Pre-requisites (e-learning):
Participants are particularly recommended to complete the Institutional Adviser Course (IAC) and the SFA Operators course, national equivalent courses, or relevant education. The seminar also requires practical experience and education working with SFA.

References:

a AJP 3.28 for Allied Joint Doctrine for the Military Contribution to Stabilization;

b AJP 3.16 for Security Force Assistance;

c AJP 3.22 for Stability Policing.

Language Proficiency:
Level 3 of English language skills according to NATO STANAG 6001: Listening (3); Speaking (3); Reading (3); and Writing (3) or according to Common European Framework of Reference for Language level B2-C1/Upper Intermediate-Advanced level).

Training Strategy:
The seminar has been planned as a blended learning solution. The seminar starts with a distance learning period with self-study assignments that are obligatory. Pre-seminar homework includes a test in ADLs, which all the participants have to pass. Individual and group learning activity products throughout the seminar will be used as a formative assessment. The last assignment of the seminar is a summative assessment.

The duration of the seminar will be 2+3 days (distance learning + residential part with blended learning approach).

Seminar fee: 200.00 €



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Appendix 4 - ANNEX "B"

Course "A Comprehensive Approach in Defence and Security Capacity Building Assistance"

OVERALL AIM

- to develop expert's capacity in the Security domain, in the context of Security Sector Reform (SSR) and Defence Capacity Building (DCB);
- to give theoretical understanding of fundamentals, skills, technique and tools to advise on Security domain, on Security Sector Reform (SSR) and Defence Capacity Building (DCB) in view to stabilize and democratize Security and defence national security architectures in crisis management areas or in view to re-establish peace and security;
- to uniform the instruments and the behaviour of EU mission operator/expert and to ensure that participants are adequately prepared so that they can operate as part of a comprehensive and integrated approach;
- to improve the Security Sector Reform of the counterpart through an insight into the latest policies, instruments and tools available to fulfill the mandate, with a focus on the mission environment an provide a sense of common EU identity and purpose

METHODOLOGY

Lectures, discussions, Q&A

REGISTER Deadline 25 May 2026

Date
23 Jun 2026 - 08:30 to 25 Jun 2026 - 16:30

Venue
Rome, Italy

Providers
Post Conflict Operations Study Centre (PCOSC) (Italy), NATO Security Force Assistance Centre of Excellence NATO SFA COE (Intergovernmental Organisations)

Type of course
Specialised Training

Network
ESDC

Civilian Training Area / Military Training Discipline
Military Training Discipline, Civilian Training Area

Civilian Training Area
Security Sector Reform, Political analysis and reporting, The EU Integrated Approach to external conflicts and crises applied to CSDP

Military Training Discipline
Comprehensive approach to Crisis Management in CSDP, Civil Military Cooperation

Regional focus
NA

Training Audience
Civilians, Military, Police

Audience Level
Operational, Political-strategic, Other, Strategic, Tactical

Certification
ESDC Certificate

Languages	Participants	Fee
English, NA	40	NA

Appendix 5 - ANNEX "B"



NATO Security Force Assistance Centre of Excellence

Institutional Adviser Course

(ETOC Code: MCP-CM-36713 • e-PRIME Code: ACT.924)

AIM

The course contributes to meeting the need for sustained and standardized professional development of Allied and Partner military and civilian personnel to conduct stability activities. Advanced tenets of institutional advising are integrated into the course education curriculum. Multinational personnel serving as Institutional Advisers will be more capable to provide advice supporting the sustainable development of a counterpart's national security force.

TARGET AUDIENCE

1. Position:
   - Institutional Adviser.
   - Military Officers (OF-3 through OF-5) and civilian equivalent, Senior Warrant Officers (WO-3 through WO-5) working as institutional advisers in SFA operations.
   - NATO HQ IS/IMS, NATO Allied Command Operations (HQ SHAPE, Joint Force Commands, and Component Commands), NATO Allied Command Transformation (HQ SACT), COEs, NATO Force Structure and Potential Staff members.
   - NATO Partner countries and personnel in academia, IOs, GOs, NGOs, interagency, intergovernmental and to personnel working in SSR projects and wider development context (incl. possible counterparts from priority regions/countries).
2. Educational background:
   - Participants shall be competent experts on their own field.
3. Pre-requisites:
   - NATO SFA Operators Course or national equivalent or relevant SFA and advising.
   - experience as approved by the education and training facility hosting the Institutional Adviser course.
4. (Rank) Level:
   - Officers OF-3 through OF-6 and civilian equivalents, Senior Warrant Officers WO-3 through WO-5.

TRAINING STRATEGY

The course has been planned as a blended learning solution.
The course is composed of a series of modules and is based on adult learning principles. Active learning methods are used throughout the course to include lectures, guided discussions, syndicate work, and role play. Feedback will be collected during the course and delayed feedback will be collected during or after the training attendee conducts their assignment as an institutional adviser.

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NATO Security Force Assistance Centre of Excellence (NATO SFA COE)

April 2026

NATO Security Force Assistance Centre of Excellence

LOCATION

NATO Security Force Assistance Centre of Excellence, Cesano di Roma, Italy

NATO Discipline

INTEGRATED SECURITY DISCIPLINE (ISD)

COURSE CERTIFICATION

NATO APPROVED

ITERATION

1 iteration per year (more info on www.nsfacoe.org)

COURSE DURATION

5 days

NUMBER OF SEATS AVAILABLE

15 per iteration

SECURITY CLEARANCE

Not required

COURSE FEE

400.00 €

POC

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